Peralta Community College District STUDENT SERVICES ANNUAL PROGRAM UPDATE

Academic Year 2014-2015

This presents the common elements to be addressed by each student services unit/area in its annual program update. Depending on College preferences, elements may be formatted or addressed slightly differently.

I. OVERVIEW

I. OVERVIEW		Date Submitted:	11/21/14					
College C	College of Alameda	Administrator:	Dr. Alexis Montevirgen					
	tudent Success and Support, 3SP		Divinents Worke vingen					
	Matriculation)							
	rulie Thompson							
Mission/History								
	On Sept. 27, 2012, Governor Brown signed	I the Student Success A	Act 2012 which renames					
Description of th	ne Matriculation Act of 1986 as the Seymo	our-Campbell Student	Success Act of 2012. The					
	tudent Success Act of 2012 will:							
Brief, one paragraph.								
•	• Restructure the way student support services are delivered to improve the assistance							
	nat students receive at the beginning of the							
	xisting student services resources to support							
1	lanning services and lays the groundwork	to expand these service	ces as more resources					
be	ecome available.							
	Dravida that computes vaing an acc	assemant instrument for	s atudant mla aam ant utiliza					
	Provide that campuses using an assessment statewide system of common assessment		*					
	fficiency within the 112-campus system.	once available, to imp	Tove consistency and					
	inciency within the 112-eampus system.							
•	Require colleges receiving student s	support service funds t	o post a student success					
sc	corecard to clearly communicate progress	* *	•					
	nd closing the achievement gap among his							
•	Require students whose fees are wa	ived because of their e	economic need to meet					
m	ninimum academic standards.							
			A					
•	Delineates the Legislature's intent f							
-	Aligns matriculation language to SS		0 0					
	o support students in developing an "inform	med ed goar, develop	ing eu pians and					
	 declaration of course of study. Shared responsibility between instruction and student services, based on 							
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	"evidenced-based" practices of what works.							
	- Targets funding on core services, such as counseling and advising, through a l							
ar	rray of service delivery mechanisms.	and to answing and t	, and again a droud					
	secause the Student Success Act focuses of	n the "core" services o	of assessment, orientation.					
	nd education planning, this program revie		·					
	nese services.							

Student Learning Outcomes (SLOs)

(or Service Area Outcomes-SAOs, or Program Learning Outcomes-PLOs) In 07-08, the District Matriculation Advisory Committee discussed Student Learning Outcomes for the components that were directly student related (Admissions, Assessment/Placement, Orientation, and Counseling). It was determined that base or "core" SLOs could be developed across the district to maintain consistency and that campuses could add additional SLOs as needed. Work began on crafting the "core" SLOs but they were never finalized and/or approved.

With the implementation of the Student Success Act, discussion regarding SLOs for the mandated core services of Assessment, Orientation, and Education Planning should be revisited at both a campus and District-wide level.

Suggested Assessment Student Learning Outcomes include:

- Students will be able to complete validated assessments in English reading and writing and Math.
- Students will understand that assessment is a process using multiple measures.
- Students will be directed to appropriate coursework when assessment is completed.

Suggested Orientation Student Learning Outcomes include:

- Apply knowledge of college policies and procedures to solve specific issues related to student responsibilities.
- Utilize the college catalog; class schedule and student handbook to navigate the college system.
- Distinguish campus support resources and utilize those that are applicable.

Please refer to the Counseling Department APU for information regarding educational planning SLOs.

SLO/SAO/PLO Mapping to Institutional Learning Outcomes (ILOs)

Assessment #1 is mapped to College ILO #1, 2

Assessment #2 is mapped to College ILO #1, 2, 4

Assessment #3 is mapped to College ILO #1, 2, 3, 4

Orientation #1 is mapped to College ILO #1, 3, 4, 5

Orientation #2 is mapped to College ILO #1, 2, 4

Orientation #3 is mapped to College ILO #1, 3, 4, 5

1. Problem Solving and Decision Making

Solve problems and make decisions in life and work using critical thinking, quantitative reasoning, community resources, and civic engagement.

2. Technology and Communication

Use technology and written and oral communication to discover, develop, and relate critical ideas in multiple environments.

3. Reflection, Participation, Creativity

Exhibit aesthetic reflection to promote, participate and contribute to human development, expression, creativity, and curiosity.

4. Interpersonal Skills

Engage in respectful interpersonal communications, acknowledging ideas and values of diverse individuals that represent different ethnic, racial, cultural, and gender expressions.

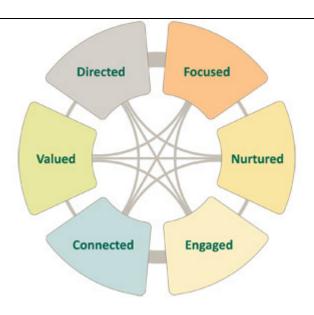
5. Civic Responsibility

Accept personal, civic, social and environmental responsibility in order to become a productive local and global community member.

II. ASSESSMENT, EVALUATION AND PLANNING

Quantitative Assessments	
Include service area data such as number of students served by your unit/area. Include data and recommendations from program review. Include data used to assess your	(see data set below) It was alarming to note that the State Chancellor's Data Mart showed almost no students being assessed for Fall 2012 and Spring 2013. This indicates that there is a serious issue regarding MIS data and reporting to the State.
SLO/SAO/PLOs.	After reviewing the data, the number of both exempt and matriculating students has declined since Fall 2009. This could be attributed to the large section cuts due to the budget crisis of recent years. COA has the highest percentage of matriculating students in the District for the past 5 years (with the exception of Fall 2012 where BCC had 71.2% to COA's 70.1%)
	In Fall 2012, COA had one of the highest success rate percentage in the District (second only to Laney) and in Spring 2013 had the highest success rate.
	It would be helpful for the District to generate data showing a comparison of success, retention, and persistence rates of matriculating students who received core services vs. those who did not.

Qualitative Assessments	
Present evidence of community need based on advisory committee input, student surveys, focus groups, etc. Include data used to assess your SLO/SAO/PLOs.	In a recent Research and Planning Group paper, based on a survey and interviews with California Community College students, it identifies what they believe is important to their success. The report ("Using Student Voices") and the research brief ("What Students Say") examine current practices and consider innovations to address "six success factors" identified by the research.



At the December 4th District Academic Senate meeting, the COA 3SP Coordinator/Counselor recommended that each month of the semester be assigned a "success factor" and the college dedicates that month to activities to promote that particular "success factor". For example:

Spring Semester

January (Connected)
February (Directed)
March (Valued and Nurtured)
April (Engaged)
May (Focused)

This suggestion was well-received by the DAS and will be shared with the District Education Committee and the 3SP District-wide Committee.

Identifying Strengths, Weaknesses, Opportunities, and Limitations

Strengths

What are the STRENGTHS of your unit/area?

3SP requires that all California Community College students receive assessment, attend a new student orientation, and develop a student education plan (SEP) that outlines the path to their stated academic goal. It also requires that colleges publish performance related data in the form of the Student Success Scorecard. (http://scorecard.cccco.edu/scorecard.aspx)

The New Student SUCCESS Academy is the first step in efforts to address mandatory orientation and educational planning. During the Spring semester, at a Student Serviceswide, off-site retreat the work of envisioning and developing this program began.

A task force was formed and worked many, many collaborative hours to ready the SUCCESS Academy for a Fall 2013 pilot launch.

Assessment – All new matriculating students will be directed to assessment as their first step in joining college life. The intent is to expand this part of the program going

forward, and collaboration with English and Math faculty to develop prep materials that will help students understand the importance of assessment and to prepare them to do their best.

Counseling – All new matriculating students will see a counselor to develop a first semester education plan and to select their classes. An SEP template was implemented that ensures students are being directed to courses related to their academic goal, encourages students to begin their Math and English preparation right way, and explains how each class they are registering for fits into their student education plan (SEP).

Fabulous Friday New Student Welcome – All new students are invited (and in some cases required) to attend Fabulous Friday, a Friday-before-school-starts kickoff event. The theme of this day is Connection: through innovative ice breakers, team building activities, student panels and a faculty meet-and-greet, students will begin connecting to each other and to the campus community.

Counseling 200: Orientation to College - All new matriculating students will be enrolled in a one unit, semester-long 'Orientation to College' course that will introduce them to the workings of a college campus, provide a connection to the services available to help them succeed, and assist them in the development of a complete student education plan (SEP). A semester long course will ensure that students are supported through those critical first weeks when many students may get lost or frustrated and drop-out.

In addition, COA is the only campus in the District to distribute Student Handbook/Planners. This resource for students, staff, and a faculty provides an important function in impacting student success.

Weaknesses

What are the current WEAKNESSES of your unit/area?

Definite challenges remain in the implementation of mandatory core services. Assessment instruments are costly, therefore, there exists an issue of funding related to students retaking assessment.

A question regarding the ability to provide adequate Coun 200AB classes for all new matriculating students is an extremely difficult one; made even more challenging since this is a multi-campus District and students will complete services across the campuses. How will we ensure adequate counseling faculty to meet the needs of mandatory services?

Funding being tied to service delivery requires accurate data input and reporting to the State Chancellor's Office—another definite challenge. In addition, the need for an online education plan is immediate and this would require input from counseling faculty, training, and implementation.

Permanent funding for the Student Handbook/Planner needs to be identified.

It would be helpful for the District to generate data showing a comparison of success, retention, and persistence rates of matriculating students who received core services vs. those who did not.

Opportunities What are the OPPORTUNITIES in your unit/area?	There are great opportunities to expand the SUCCESS Academy by creating specific cohorts by student populations or course of study/major. Also, increasing Coun 200A classes increases FTES and enables the campus to hire more counseling faculty. The implementation of the comprehensive online orientation (similar to Laney's online orientation) is a tool that can be used to house important "new student information" that will augment the Coun 200A: Orientation to College class.
Limitations What are the current LIMITATIONS of your unit/area?	 Need additional counseling faculty to meet the needs of mandatory orientation and education planning. Need a larger space to hold Fab Friday New Student Welcome. An online education plan is imperative for student success. Secure permanent funding for Student Handbook/Planner

Action Plan for Continuous Improvement

Please describe your plan for the continuous improvement of your unit/area.

With the Student Success Act, planning must occur to be able to provide mandatory assessment, orientation, and education planning for matriculating students. Below are goals set for each of the core services:

Assessment:

- 1. Develop Assessment Preparation Workshop
- 2. request funding to support mandatory assessment and assessment instruments
- 3. advocate for dedicated assessment lab
- 4. advocate for additional Assessment Staff
- 5. move toward year-round testing
- 6. increase number of students who take assessment
- 7. evaluate COMPASS assessment and/or alternate assessment instruments
- 8. validate cut-off scores
- 9. Create Assessment Student Survey to evaluate assessment SLOs

Orientation:

- 1. Determine how mandatory orientation will occur
- 2. obtain permanent funding for Student Handbooks
- 3. increase number of students who attend Orientation
- 4. increase number of students who enroll and complete Coun 200AB: Orientation to College and participate in the New Student Success Academy
- 5. increase faculty participation in Orientation
- 7. explore mandatory "cohorts" for new students
- 8. evaluate effectiveness of online orientation
- 9. pilot online orientation being offered before assessment process

Education Planning:

- 1. Determine when and how mandatory ONLINE education plans will be completed
- 2. Determine how career exploration, self-reflection, values, etc. will be done by students PRIOR to the education plan being created
- 3. Advocate for more tenure-track counseling faculty
- 4. Create workshops to address academic probation/dismissal students
- 6. Make workshops more accessible to students by offering them both online and in-person
- 7. Advocate for the District to provide data comparing success, retention, and persistence rates with those students who did not receive core services.

Additional Planned Educational Activities Towards FTES, Student Success, Persistence, and Completion

Describe your unit/area's plan to meet district FTES target and address student success, persistence, and completion, especially for unprepared, underrepresented, and underserved students. (see Student Success Scorecard-http://scorecard.cccco.edu/scorecard.aspx)

Meet District FTES Target
for AY2013-2014 of 18,830

Students who receive core services enroll in appropriate classes which positively impacts FTES. Assessment, Counseling, and Education Planning help students identify appropriate coursework, receive support they need to succeed, and develop an education plan to obtain their goals. These activities contribute to FTES as retention, success, and persistence increase as students receive core services.

Counseling and Guidance courses taught by counselors increase FTES. The New Student SUCCESS Academy not only addresses 3SP mandates but also generates FTES through mandatory enrollment in Coun 200AB. In the first pilot semester, FA 13, over 200 students were enrolled.

Also, Counseling faculty can refer students to under-enrolled courses ultimately increasing FTES.

Increase Student Success

The Student Success and Support Program (3SP) provides the framework through which the special educational and service needs of those students are identified and provided for in a comprehensive manner and positively affect student achievement.

At the core of student success is to increase the extent to which students attain their educational objectives by:

- 1. Enabling them to make thoughtful and relevant educational choices concerning the programs and courses to pursue based upon clear and sensitive appraisals of their skills, interests, and aptitudes in relation to the programs and courses offered.
- 2. Identifying the support services that students need to succeed and by assisting to meet those needs.
- 3. Strengthening student motivation to succeed through the above and by providing more frequent performance feedback and encouragement.

3SP establishes a specific set of services in a process linked by components reflecting the legislative and regulatory mandates students require to be assured access and success. These components are all designated services that compel the interaction between students, faculty, and staff. This interaction is central to student success because it diminishes the isolation that students often experience in the higher education environment.

Increase Persistence

Percentage of degree and/or transfer-seeking students who enroll in the first three consecutive terms. This metric is considered a milestone or momentum point, research shows that students with sustained enrollment are more likely to succeed. 3SP is an excellent example of a comprehensive and integrated delivery package of services designed to enhance student retention and persistence, and thereby contribute to the educational opportunities of all students.

Increase College Completion

Percentage of degree and/or transfer-seeking students who complete a degree, certificate or transfer related outcomes. Students enrolled in remedial college courses, especially in Mathematics, English, and ESL, often have very low success and retention rates. They may also demonstrate a lack of critical life skills such as emotional intelligence, self-awareness, and accepting personal responsibility which play an important role in their ability to reach their desired goals.

Core services of Assessment, Orientation, and Education Planning assist students by addressing those core issues which often negatively impact their academic and personal success.

III. RESOURCE NEEDS

Human Resource/Personnel

Please describe any human resource/personnel needs for your unit/area.

Current Staffing Level:		Headcount	FTE Equiv.
C	Faculty (Permanent)	[#]	[#]
	Faculty (PT/Adjunct)	[#]	[#]
	Classified Staff (Permanent)	[#]	[#]
	Classified Staff (Hourly)	[#]	[#]
	Students	[#]	[#]
	ICC/Consultant/Other	[#]	[#]

Narrative:

Describe the current staffing level in relation to the relative need for effective delivery of your unit/area's programs and services.

Discuss any current position vacancies, the need for additional personnel, the need for permanent faculty/staff instead of adjunct/hourly personnel, etc.

Describe implications of the current staffing level in your unit/area to overall service delivery.

At this time, there are not enough counselors to staff Coun 200AB for all new matriculating students and to meet with continuing students to provide follow-up services.

Also, the Assessment Coordinator not only facilitates Assessment but the LRC and Tutoring services. If a FT Assessment Coordinator were available with permanent lab assignment, year-round assessment could occur.

To meet the need to provide mandatory assessment, orientation, and education planning, more counseling faculty, FT Assessment Coordinator and Assessment Staff Assistant, and FT Counseling Staff Assistant are necessary.

Human Resource/Personnel Requests

List your human resource/personnel requests in prioritized/ranked order.

Human resource/personnel requests will go through the established College and District planning and budgeting process.

- 3 Counseling Faculty positions (Financial Aid, Athletes, General Counseling)
- FT Assessment Coordinator and Assessment Staff Assistant
- FT Counseling Staff Assistant

Facilities/Infrastructure

Please describe any facilities/infrastructure needs for your unit/area.

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Describe the current facilities/infrastructure of your unit/area in relation to the relative need for effective delivery of programs and services.

Describe implications of the current state of facilities/infrastructure in your unit/area to overall service delivery. At this time there are no assigned computer labs for Assessment, insufficient office space for counseling faculty, and lack of large enough forum to accommodate Fab Friday New Student Welcome.

Providing year-round assessment and assessment prep workshops would be possible if there were a dedicated computer lab for Assessment.

Facilities/Infrastructure Requests

List your facilities requests in prioritized/ranked order.

Facilities requests will go through the established College and District planning and budgeting process.

- Dedicated assessment computer lab
- Reservation of Gym for Fab Friday in Fall and Spring Semesters
- Additional office space for Counseling faculty

Technology

Please describe any technology needs for your unit/area.

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Describe the technology needs of your unit/area in relation to the relative need for effective delivery of programs and services.

Describe implications of the current state of technology in your unit/area to overall service delivery.

Technology is necessary to increase access to students for relevant educational resource materials. The development of a comprehensive online orientation and education plan will support student success.

The use of Passport and SARS in addition to new software related to Early Alert and an online education plan will only increase student success, persistence, and retention.

MIS Data reporting, coding of 3SP codes in Passport, and Electronic Content Management are all technological issues that need to be resolved to implement 3SP.

Technology Requests

List your technology requests in prioritized/ranked order.

Technology requests will go through the established College and District planning and budgeting process.

- Implement comprehensive Online Orientation
- Implement online education plan
- Investigate use of SARS functionality to improve services to students
- Identify process for Early Alert; research models and options to address early intervention.
- Ensure that MIS data is input accurately and reported to State Chancellor's Office.
- Request that the District generate data showing a comparison of success, retention, and persistence rates of matriculating students who received core services vs. those who did not.

Supplies Requests

List your technology requests in prioritized/ranked order.

Technology requests will go through the established College and District planning and budgeting process.

- request funding to support mandatory assessment and assessment instruments
- obtain permanent funding for Student Handbooks

IV. OTHER

Please feel free to provide any additional information about your unit/area below.

California Community Colleges Chancellor's Office Matriculation Services Summary Report

	Fall 2012	Spring 2013	Summer 2013
	Student Count (Credit)	Student Count (Credit)	Student Count (Credit)
Alameda	11,324	12,360	4,643
Students Count In The Term	6,019	7,179	3,269
Orientation Services Received During The Term	395	137	13
Orientation Services Received Prior Terms	726	1,026	401
Assessment Placement Services Received During The Term		3	0
Assessment Services Placement Received Prior Terms	578	616	256
Counseling/Advisement Services Received During The Term	1,492	1,685	475
Student Education Plan Development Services Received During The Term	735	492	26
Academic Follow-up Services Received During The Term	1,258	1,070	143
Matriculation Services Data Not Reported In Term	121	152	60

Report Run Date As Of: 12/2/2013 11:16:45 PM

College of Alameda

				_						
	Headcount					%				
Matric Status	2008 Fall	2009 Fall	2010 Fall	2011 Fall	2012 Fall	2008 Fall	2009 Fall	2010 Fall	2011 Fall	2012 Fall
EXMPT	1597	2187	2028	1809	1714	23.4%	27.3%	28.0%	26.1%	27.2%
MATR	4978	5493	5011	4897	4417	72.9%	68.5%	69.3%	70.8%	70.1%
SPX	258	339	196	213	167	3.8%	4.2%	2.7%	3.1%	2.7%
Grand Total	6833	8019	7235	6919	6298	100.0%	100.0%	100.0%	100.0%	100.0%

Peralta FACTS 2013

MATR 10,249 6,499 63.40% SPX 149 104 69.80% SPX 149 104 69.80% 65.00% SPX 149 104 69.80% 65.00% SPX 149 104 69.80% 65.00% SPX 149 104 69.80% SPX 13,417 8,720 65.00% SPX 2,670 1,935 72.50% SPX 160 136 85.00% SPX 160 136 85.00% SPX 160 136 85.00% SPX 160 136 85.00% SPX SPX	2012 Fall		EXMPT	3,019	2,117	70.10%
Berkeley City College Total EXMPT 2,670 1,935 72.50%	2012 Fall		MATR	10,249	6,499	63.40%
EXMPT 2,670 1,935 72.50%	2012 Fall	Berkeley City College	SPX	149	104	69.80%
MATR		Berkeley City College Total		13,417	8,720	65.00%
2012 Fall College of Alameda SPX 160 136 85.00%	2012 Fall		EXMPT	2,670	1,935	72.50%
College of Alameda Total EXMPT 7,855 68.40%	2012 Fall	1	MATR	8,217	5,488	66.80%
EXMPT 7,865 5,663 72.00%	2012 Fall	College of Alameda	SPX	160	136	85.00%
MATR 18,234 12,242 67.10%		College of Alameda Total		11,047	7,559	68.40%
2012 Fall Laney College SPX 787 537 68.20%	2012 Fall		EXMPT	7,865	5,663	72.00%
Laney College Total 26,886 18,442 68.60%	2012 Fall	1	MATR	18,234	12,242	67.10%
EXMPT 4,020 2,928 72.80%	2012 Fall	Laney College	SPX	787	537	68.20%
MATR 9,396 6,149 65,40%		Laney College Total		26,886	18,442	68.60%
Merritt College SPX 101 84 83.20%	2012 Fall		EXMPT	4,020	2,928	72.80%
Merritt College Total 13,517 9,161 67.80%	2012 Fall	1	MATR	9,396	6,149	65.40%
2012 Fall Total 64,867 43,882 67.60% 2013 Spring EXMPT 3,787 2,539 67.00% 2013 Spring Berkeley City College SPX 298 211 70.80% 2013 Spring Berkeley City College Total 15,479 9,945 64.20% 2013 Spring EXMPT 3,304 2,323 70.30% 2013 Spring College of Alameda SPX 265 229 86.40% College of Alameda Total 13,498 8,976 66.50% 2013 Spring EXMPT 8,581 6,000 69.90% 2013 Spring Laney College SPX 737 476 64.60% 2013 Spring Laney College Total EXMPT 4,160 3,013 72.40% 2013 Spring MATR 9,201 5,816 63.20% 2013 Spring Merritt College SPX 89 66 74.20% 2013 Spring Merritt College Total SPX 89 66 74.20%	2012 Fall	Merritt College	SPX	101	84	83.20%
EXMPT 3,787 2,539 67.00%		Merritt College Total		13,517	9,161	67.80%
MATR 11,394 7,195 63.10%	2012 Fall Total			64,867	43,882	67.60%
Berkeley City College SPX 298 211 70.80%	2013 Spring		EXMPT	3,787	2,539	67.00%
Berkeley City College Total 15,479 9,945 64.20%	2013 Spring	1	MATR	11,394	7,195	63.10%
EXMPT 3,304 2,323 70.30% MATR 9,929 6,424 64.70% SPX 265 229 86.40% College of Alameda Total 13,498 8,976 66.50% 66.50% EXMPT 8,581 6,000 69.90% MATR 19,096 12,287 64.30% 64.60% College Total EXMPT 4,160 3,013 72.40% MATR 9,201 5,816 63.20% MATR 9,201 5,816 63.20% Merritt College Total SPX 89 66 74.20% Merritt College Total 13,450 8,895 66.10%	2013 Spring	Berkeley City College	SPX	298	211	70.80%
MATR 9,929 6,424 64.70%		Berkeley City College Total		15,479	9,945	64.20%
2013 Spring College of Alameda SPX 265 229 86.40% College of Alameda Total 13,498 8,976 66.50% 2013 Spring EXMPT 8,581 6,000 69.90% 2013 Spring Laney College SPX 737 476 64.30% 2013 Spring Laney College Total 28,414 18,763 66.00% 2013 Spring EXMPT 4,160 3,013 72.40% 2013 Spring Merritt College SPX 89 66 74.20% Merritt College Total 13,450 8,895 66.10%	2013 Spring		EXMPT	3,304	2,323	70.30%
College of Alameda Total 13,498 8,976 66.50% 2013 Spring EXMPT 8,581 6,000 69.90% 2013 Spring Laney College SPX 737 476 64.30% Laney College Total 28,414 18,763 66.00% 2013 Spring EXMPT 4,160 3,013 72.40% 2013 Spring Merritt College SPX 89 66 74.20% Merritt College Total 13,450 8,895 66.10%	2013 Spring		MATR	9,929	6,424	64.70%
EXMPT 8,581 6,000 69.90% MATR 19,096 12,287 64.30% 5PX 737 476 64.60% 66.00%	2013 Spring	College of Alameda	SPX	265	229	86.40%
2013 Spring MATR 19,096 12,287 64.30% 2013 Spring Laney College SPX 737 476 64.60% Laney College Total 28,414 18,763 66.00% 2013 Spring EXMPT 4,160 3,013 72.40% 2013 Spring MATR 9,201 5,816 63.20% 2013 Spring Merritt College SPX 89 66 74.20% Merritt College Total 13,450 8,895 66.10%		College of Alameda Total		13,498	8,976	66.50%
2013 Spring Laney College SPX 737 476 64.60% Laney College Total 28,414 18,763 66.00% 2013 Spring EXMPT 4,160 3,013 72.40% 2013 Spring MATR 9,201 5,816 63.20% 2013 Spring Merritt College SPX 89 66 74.20% Merritt College Total 13,450 8,895 66.10%	2013 Spring		EXMPT	8,581	6,000	69.90%
Laney College Total 28,414 18,763 66.00% 2013 Spring EXMPT 4,160 3,013 72.40% 2013 Spring MATR 9,201 5,816 63.20% 2013 Spring Merritt College SPX 89 66 74.20% Merritt College Total 13,450 8,895 66.10%	2013 Spring		MATR	19,096	12,287	64.30%
2013 Spring EXMPT 4,160 3,013 72.40% 2013 Spring MATR 9,201 5,816 63.20% 2013 Spring Merritt College SPX 89 66 74.20% Merritt College Total 13,450 8,895 66.10%	2013 Spring	, ,	SPX	737	476	64.60%
2013 Spring		Laney College Total		28,414	18,763	66.00%
2013 Spring Merritt College SPX 89 66 74.20% Merritt College Total 13,450 8,895 66.10%	2013 Spring		EXMPT	4,160	3,013	72.40%
Merritt College Total 13,450 8,895 66.10%	2013 Spring		MATR	9,201	5,816	63.20%
,	2013 Spring	Merritt College	SPX	89	66	74.20%
2013 Spring Total 70,841 46,579 65.80%		Merritt College Total		13,450	8,895	66.10%
	2013 Spring Total			70,841	46,579	65.80%

Office of Institutional Research